

Glasgow Kelvin College**Board of Management****Minute**

Minute of the meeting held in WG1 and WG2 in the Springburn Campus at 5pm on Monday 13 March 2023

1. Sederunt

Ian Patrick, Chair;
Derek Smeall, Principal;
Heather McNeil;
Dermot Grenham;
John McBride;
John Hogg;
Jennifer Lavery, Support Staff Member (MS Teams)
Colm Breathnach, Teaching Staff Member;
Emma Leslie, Student Association Member; and
Noma Dube, Student Association Member.

In attendance:

Linda Ellison – Secretary to the Board of Management;
Robin Ashton, Vice Principal – Curriculum and Quality Enhancement;
Sarah Shea, Environmental and Sustainability Manager (Item 4);
Martin Boyle, EIS – In attendance (MS Teams);
Maree Shepherd, Unison – In attendance;
Jeanette Evans, Vice Principal – Operations;
Lisa Clark, Director of Estates and Corporate Services;
Doreen Shiels, Director of People and Culture;
Jason Quinn, Director of Digital Service;
and
Annette McKenna (for recording purposes).

2. Apologies

Rob Doyle, Vice Chair;
Dr Marion Allison; and
Dr Elaine Clafferty.

3. Declarations of Interest

- a) Interest**
- b) Connection**

There were no declarations of interest noted. The Chair reminded members that they could declare an interest at any point during the meeting.

4. Environment and Sustainability Update

The Chair welcomed and introduced S Shea, Environmental and Sustainability Manager to members and invited her to deliver her presentation.

S Shea took members through the content of her presentation that included the following:

- the College's Climate Action Plans – Race to Zero Action Plan and Climate Change Action Plan;
- funding and grants secured for project;
- collaboration and staff development in relation to teaching & learning environmental sustainability;
- engagement through initiatives and social media platforms; and
- activities and actions planned in relation to environmental and sustainability going forward.

The Chair thanked S Shea for her detailed presentation and thanked her, on behalf of Board members, for the progress she has made in this area since taking up her post noting that her enthusiasm was clearly evident. The Principal and M Shepherd echoed the Chair's comments.

J Evans added that S Shea had made a huge difference across the College's campuses working with both staff and students. I Patrick noted his appreciation for the funding secured and added this was one of the main aims for this post. J Evans added that credit was also due to L Clark, Director of Estates and Corporate Services.

In a response to a question from H McNeil, S Shea informed members that the spend to save initiative had a green benefit to the College in terms of both reducing carbon and saving money.

L Clark informed members that an application for funding would be made to shortly be made to Scottish Central Government Energy Efficiency Grant Scheme. J McBride questioned if the College could keep track of the benefits to weight future arguments and L Clark advised that this could be monitored both through monetary savings and reports produced from the BEMS (Building and Environment Monitoring System). The Chair proposed that annual updates on both the Race to Zero Action Plan and the Climate Change Action Plan be brought to future meetings of the Finance and Resources Committee or the Board of Management to allow review and monitoring.

M O'Donnell noted his appreciation for the presentation made by S Shea. He asked if this would tie in with the Communications, Marketing and Stakeholder Framework in spreading college good news stories out into the community. J Evans informed members that she was working with L Breckenridge and S Shea on this. L Clark added that S Shea had arranged to meet with staff from Dundee and Angus College as the College Internal Auditor had commented that they carry out environmental and sustainability activities and promotion very well.

The Chair thanked S Shea for her presentation.

S Shea left the meeting at this point.

5. Minute of the Previous Meeting held on 12 December 2022

Members accepted the minute as an accurate record of the business conducted at the meeting held on 12 December 2022.

6. a) Matters Arising from the Previous Meeting held on 12 December 2022

There were no matters arising from the previous meeting.

b) Matters Arising / Action List

i) Board of Management Action Log as at March 2023

The Chair of the Board took members through the content of the Action Log and members agreed to remove the items highlighted in green.

Members also discussed the two outstanding actions and agreed that action related to the Board Development Programme be removed.

In addition, members agreed that **A McGhee, Director of Business Development, produce a report / presentation on Partnership and Stakeholder Engagement for the June 2023 Board meeting.**

ii) Board of Management and Standing Committee Action Log

Members noted the content of the Action Log provided for their information.

7. a) Chair's Report

The Chair provided members with a summary of key activities, meetings, and events he had attended since the last meeting of the Board of Management, which included:

- held three successful meeting with the Principal and members of the Scottish Government Education, Children and Young People Committee; Bob Doris MSP, Willie Rennie MSP and Stephen Kerr MSP;
- Board recruitment – attended 'Meet the Board' and interviews for three new Board member appointments. He thanked J McBride and E Clafferty for their assistance in the 'Meet the Board' session ; and the Vice Chair and the Teaching Staff member in the interview process.
- he had attended two All Chairs' Group meeting at Colleges Scotland, one with Mike Cantlay, SFC. He provided members with a summary of conversations held and concerns raised at the meetings;
- he had held the Principal's six month review meeting with L Ellison and R Doyle;
- he had attended a meeting of the Arms Length Foundation (ALF) to approve the Annual Report and Financial Statements;
- he had attended a GCRB meeting; and
- he had attended a one-to-one meeting with the Chair of GCRB.

Members of the Board of Management noted the content of the Chair's verbal update.

b) Update Report – NOT IN THE PUBLIC DOMAIN

The Principal spoke to the content of the report, which detailed a summary of key activities, meetings and events attended since the last meeting of the Board of Management and highlighted:

- strong messages sent to elected members regarding the financial constraints facing the College, via meetings already mentioned by the Chair;
- £26m additional funding for the Sector - no clarification had been provided, as yet, as to what this funding can be used for. Initial feedback suggests it will be available for academic year 2023/23 only and will be allocated for 'transitional activity'; and
- Young Persons Guarantee Fund – funding now allocated as a strategic project fund for targeted projects and the College has secured £125k.

Members discussed the election for a new First Minister and the impact that might have on the College. J McBride added that it will bring some element of change and it would be beneficial if the Executive could prepare information for the new Minister.

Members discussed the allocation of the additional £26m funding and noted their concern that it would be allocated at the expense of the College as it had been prudent; funding allocated to Colleges that had not put strategies and measures in place to face the financial challenges ahead.

Members of the Board of Management noted the content of the Principal's Update Report.

c) Students Association Priorities Update

The Student Association President spoke to the content of the report that sought to provide members with an update on the Student Association (SA) activities since the last Board of Management meeting.

E Leslie took members through the events and campaigns that the SA had been involved in that included wear tartan for Robert Burns Day, 'Spread the Love' for Valentines Day and Red Nose Day.

N Dube took members through the up and coming campaigns and events that included support for local food banks and Ukrainian students who have affected by the war.

H McNeil commented that she liked the positive, vibrant nature of the report. C Breathnach commended the work undertaken with the Ukrainian students. N Philips welcomed the 'You Said, We Did' activity with students and members of the Senior Management Team. J McBride echoed N Philips comment.

Members of the Board of Management agreed to note the content of the report.

**8. Draft Standing Committee Minutes and Summary of Meetings
NOT IN THE PUBLIC DOMAIN**

a) Draft Executive Committee – 07 February 2023

The Chair informed members that the meeting was held to consider a planned approach to reducing staff through Voluntary Severance; this was on the agenda for the meeting.

Members of the Board of Management noted the content of the draft minute.

Emma Leslie left the meeting at this point.

b) Draft Audit and Risk Committee Minute – 14 February 2023

The Vice Chair of the Audit and Risk Committee spoke to the content of the draft minute and provided members with an overview of positive discussions held.

D Grenham highlighted the gradings for both Internal Audits considered at the meeting were 'Good'.

Members of the Board of Management noted the content of the draft minute.

c) Draft Finance and Resources Committee Minute – 28 February 2023

The Vice Chair of the Finance and Resources Committee provided members with an overview of the business of the meeting.

H McNeil highlighted the detailed discussion held at the meeting related to the Quarter 2 Forecast and the phasing issued related to Voluntary Severance as detailed in the minute.

C Breathnach asked a question related to *item 10 College Letting* noted in the minute, he asked what organisations would be potentially impacted by any decisions made in relation to a change in the opening hours of the College. J Evans informed that a full list of the organisations is available in the associated report that can be accessed on the Board Portal.

Members of the Board of Management noted the content of the draft minute.

d) Summary of Learning and Teaching Committee Meeting – 08 March 2023

The Vice Principal Curriculum and Quality Enhancement provided members with an overview of the conversations held at the meeting.

He informed members that a lengthy discussion was held on early withdrawal rates and he noted the high level of offers made by the College for session 2023/24.

Members of the Board of Management noted the content of the draft minute.

9. Implementation of Voluntary Severance Scheme – NOT IN THE PUBLIC DOMAIN

The Vice Principal Curriculum and Quality Enhancement and Vice Principal Operations spoke to the report that sets out the approach the College will use to reduce staffing through implementation of a Voluntary Severance Scheme for Academic Year (AY) 2023/24.

R Ashton took members through, in considerable detail, the approaches and rationale to reduce lecturing, support and management staff numbers in line with requirement identified within the College Operating Plan (COP) through Voluntary Severance (VS). This included implementing a class size framework, consolidating course provision, use of multi-skilled roles, continuation of the current continuous improvement programme. He provided members with an update on numbers of staff and staff departments who had expressed an interest in VS as noted in the chart at the top of page 6 in the report. He reminded members of the estimated number of FTE staff required to participate in the VS Scheme, in AY 2023/24, as set out in the COP to realise the cost savings target. He added that the Executive are confident the necessary staff reductions can be achieved via VS.

J Evans took members through the implementation timeline for the VS Scheme as noted in section 7, page 7 of the report. She also took members through, in detail, the resource implications noted in the report at section 9, page 8.

The Chair thanked R Ashton and J Evans for their detailed report. He reminded members that VS had been considered and the Scheme approved at the Board of Management meeting held in October 2022. He further reminded members that a milestone approach to the COP had been agreed with the formal opening of the VS

Scheme coming to the Board of Management for formal approval. He added that the actions and approaches related to the VS Scheme covered a period of three years.

M Shepard raised concerns related to the multi-skilled roles for support staff as noted in the report as she stated that support staff were already stretched. She added that no reference to consulting with recognised trade unions on the impact on remaining staff had been noted in the timeline for the implementation of the VS Scheme. R Ashton noted that the College management would continue to work closely with staff and student representatives through regular engagement and consultation.

J Lavery raised concern regarding the broadening of support staff roles as this implies more with less staff. She asked if staff who undertook extra duties would be remunerated. J Evans replied that as per previous VS Schemes, staff who had their remit widened would have their roles re-evaluated; this would still create cost savings for the College.

C Breathnach drew members attention to section 5 of the report that referred to approaches to reduce support staff. He asked for assurance that members were not being asked to approve the approaches noted in the report in relation to support staff as he could not agree to this. He added that he had particular concern with the reference *'opportunities for contracting or sharing services will also be explored'*. J Evans informed members that the service examples given e.g. APUC and HEFESTIS are expert advisors used by the Sector; providing external expertise within the College.

J McBride commented that the report was comprehensive and thorough. He added that opening a VS Scheme had been considered and discussed at previous meetings. In addition he added that it was sad that the College was at this stage and that some of the approaches contained in the report would involve discussion at future meetings. M O'Donnell asked how the Executive would keep staff morale high for those who do not take part in the VS Scheme. The Principal stated that in line with current practice, the Senior Team will continue to fully engage with staff throughout the process and that the impact would be discussed with staff and trade unions; unfortunately, the College is required to downsize.

The Chair concurred with J McBride comments. He added that, the figures contained in section 8 of the report, and as laid out in the COP were required to be realised. He informed members that he took on Board comments made by staff representatives in relation to section 5 of the report and added that these will involve further consideration. He highlighted the opportunities for staff by taking on extra duties. The Board also has a responsibility to those who wished to take VS. He noted his sadness that the Sector and the College were required to contract due to financial constraints.

H McNeil highlighted the positive partnership working between the Executive and the Unions. She commented that she was keen to see this continue.

J Hogg agreed that this was not a position the College chose to be in and the approaches noted in the report showed that the Executive had explored many options with rigour.

The Principal added that the options noted in the report, for example cross training for multi skilled roles, are operational, and that conversations with staff and unions will continue at an operational level. He stressed that the process of workforce reduction

needed to be completed within a planned timeframe, noted in the report, to allow the College to meet the objectives of the COP. The Chair informed members that the Board of Management approved (?) the strategy behind the decisions taken, the operational discussions were for the Executive to hold. He reminded members that, as things currently stand, they are looking at a balance over a three year window for VS, this is year one. The Principal highlighted that the College still had not been notified of its funding allocation for 2023/24.

D Grenham asked what the vision for the College was in three to four years time, he encouraged the Executive to push out its positive successes. The Principal informed members that the College's Vision, Purpose and Ethos remains the same, it is how this is delivered that will change.

Members of the Board of Management agreed to:

- i) approve the opening of a Voluntary Severance Scheme for staff in line with the timetable set out in Section 7 of this report with effect from Tuesday, 14 March 2023.
- ii) note that the College Executive will present recommendations for final approval of the offer of Voluntary Severance to all recommended individual applicants to a future meeting of the Remuneration Committee; and
- iii) note that an update on the implementation of the Voluntary Severance Scheme will be presented to the Board at its next meeting.

10. West Campus Consultation Outcome and Next Steps – NOT IN THE PUBLIC DOMAIN

The Vice Principal Curriculum and Quality Enhancement and Vice Principal Operations spoke to the content of the report that sought to provide Board members with the outcome of the consultation of West Campus and proposed next steps.

The Vice Principal Curriculum and Quality Enhancement reminded members that a report had been considered at the Board meeting on 10 October 2022 on a proposal to consult on the closure and sale of West Campus as part of the College Operating Plan (COP). She also reminded members that a West Campus Feasibility and Engagement Report was considered by the Board at the meeting held on 12 December 2022. She took members through the actions taken by the College since the December 2022 Board meeting as noted in section 2 of the report.

J Evans provided members with an overview of the potential moves associated with moving the curriculum out of West Campus and the costs involved; the costs had been included in the Quarter 2 Forecast. She highlighted that the intention would be to ask the Scottish Funding Council (SFC) to give the College back any associated costs incurred; SFC and GCRB had been made aware of the proposal to exit the West Campus at the end of this financial year. She added that, if agreed by members, an initial survey report would be planned regarding the property options; potential marketing of the building for sale or long-term lease.

R Ashton provided a summary of the extensive consultation that had been held with staff, students and external stakeholders.

In addition, he took members through, in detail, the next steps noted in section 6 of the report if the Board approves the closure of the West Campus.

In response to a question from the Chair, J Evans provided members with a summary of their involvement at the next stage, if approved. She reiterated that the College would present a case to SFC to keep as much of the monies as possible associated with the sale or lease. The Chair informed members that they would have an input into any future discussions with SFC.

C Breathnach thanked J Evans and R Ashton for the outline of their report. He highlighted that there was a risk that the College would end up with no financial benefit, with the exception of running costs, should it sell or lease West Campus. He added that he was not opposed to the recommendations contained in the report and thanked management for the discussions held and progress made to ensure this does not impact negatively on students or staff; there are no major issues. He noted that there are still some issues that remain and are still to be resolved. He proposed that an additional recommendation be added to the report to reflect this and to encourage further dialogue.

Members discussed the wording of an additional recommendation and agreed on the following:

'Note that some issues regarding the new facilities for those subject areas moving from West Campus remain to be resolved and that management will continue to engage with staff, students and their representatives to try to resolve these issues as soon as possible'.

The Principal and the Vice Principals stressed that they would continue to engage and that they were committed to dialogue.

Members of the Board of Management are recommended to:

- i) note the contents of the report;
- ii) note that during the consultation, no major issues have been identified which would stop the College progressing with the closure of the campus at the end of this Academic year;
- iii) note that important issues regarding the new facilities for those subject areas moving from West Campus remain to be resolved and that management will continue to engage with staff, students and their representatives to try to resolve these issues as soon as possible.
- iv) approve the closure of West Campus by the end of this Academic Year and the associated transfer of curriculum to the three remaining campuses; and
- v) note, that if closure is approved, the next steps listed at Section 6 will be implemented.

11. Corporate and Operational Services Strategy

The Vice Principal Operations spoke to the content of the report that sought to provide members with the Corporate and Operational Services Strategy.

J Evans reminded members that they had considered that Strategy at the Board of Management meeting held in December 2022 and that she had agreed to a suggested title change and to check the alignment with the associated Framework documents. She highlighted that the Strategy sits alongside seven Framework documents that underpin the College Strategy.

Members of the Board of Management agreed to:

- i) note the contents of this report and its appendix; and

- ii) approved the Corporate and Operational services Strategy as attached in Appendix 1.

D Grenham left the meeting at this point.

12. Policies

- a) **ICT Security Policy**
- b) **Data Protection Policy**

The Director of Estates and Corporate Services and Director of Digital Services spoke to the content of the report to apprise members of the outcome of the review of the policies and request approval from the Board of Management of the ICT Security Policy and the Data Protection Policy.

The Director of Digital Services spoke to the content of the ICT Security Policy. He highlighted that no suggested amendments had been made as the Policy still stands up to scrutiny; it is fit for purpose.

The Director of Estates and Corporate Services spoke to the content of the Data Protection Policy that had been quite extensively amended with the amendments highlighted in appendix 2 to the report. She added that the College Data Protection Officer had made some of the changes and it had been considered by the Senior Management Team (SMT).

Members of the Board of Management agreed to:

- i) note the content of this report and its Appendices;
- ii) approve the ICT Security Policy; and
- iii) approve the Data Protection Policy.

The Secretary to the Board asked members that, as it was now 7pm and in accordance with the Standing Orders, were they content to extend the time limit and continue discharging the remaining items on the agenda. Members agreed.

13. Terms of Reference Review

- a) **Executive Committee**
- b) **Nominations Committee**
- c) **Remuneration Committee**

The Secretary to the Board of Management spoke to the content of the report that sought approval for the proposed revisions to the Terms of Reference for the Executive, the Nominations, and the Remuneration Committees.

L Ellison took members through the proposed minor amendments, for the three Terms of Reference documents, highlighted in red text as noted in the report. She added that the Chair had suggested further amendments to the Executive Committee Terms of Reference, to expand on the paragraph in relation to agenda setting. She took members through the Chair's proposed amendment.

Members of the Board of Management agreed to:

- i) approve the proposed amendments to the Terms of Reference for the Executive Committee, the Nominations Committee and the Remuneration Committee.

14. Quarter 2 Forecast and Management Accounts to 31 January 2023 – NOT IN THE PUBLIC DOMAIN

The Vice Principal Operations spoke to the content of the report that sought to provide members with an update on the following:

- the Quarter 2 Forecast;
- the Management Accounts at 31 January 2023
- an update on the College Mid-Year Return (MYR) to the Scottish Funding Council; and
- the projected underlying cash to 31 July 2023.

J Evans informed members that the report had been considered by the Finance and Resources Committee at the meeting held on 28 February and a lengthy discussion on the phasing of the Voluntary Severance funding had been held.

She provided members with an overview on the variances noted on page 4, section 3.1 of the report and highlighted the savings targets against other costs. She added that the College continued to robustly monitor and review costs associated with staffing.

The Chair informed members that a full and detailed discussion had been held at the Finance and Resources Committee meeting and that no red flags had been raised, nothing highlighted that required to be referred to the Board of Management.

Members of the Board of Management agreed to:

- i) note the Quarter 2 Forecast;
- ii) note the actual financial performance for the first 6 months of the year reflected in the Management Accounts to 31 January 2023.
- iii) note the position in relation to the MYR; and
- iv) note the Projected Underlying Cash to 31 July 2023.

15. College Operating Plan Update – NOT IN THE PUBLIC DOMAIN

The Principal spoke to the content of the report that sought to provide members with an update on the continuing development of the College Operating Plan (COP) 2022/23 – 2026/27.

D Smeall informed members that several changes had been made to the COP since they reviewed the content in December 2022; it does not change operationally, some movement in the financial data is included with no material impact on the COP. He added that the COP, V1.2, had been added to the report as appendix 1 and any changes had been highlighted in green text.

He highlighted table 1b on page 12 of the COP that showed the updated financial position over the next five years if the College did not take action and noted the Underlying Cash Result.

He also highlighted chart 2 on page 25 of the COP that showed the updated projected Underlying Cash balance after mitigating action had been taken; at the end of year 5 the College would be in a sustainable financial position. He provided a brief overview of the key modelling assumptions noted on page 26 of the COP.

The Chair highlighted the importance of the objectives related to the College learners as laid out on page 18 of the COP; they are the College's core business. C Breathnach echoed the Chair's comments and added that it would be disastrous to the College and

the Sector if the funding for mental health councillors was not replenished. He welcomed the action taken by the College Principals' in repeatedly raising this issue with the Scottish Government.

Members of the Board of Management agreed to note the content of the updated College Operating Plan v1.2 attached as appendix 1 to the report.

16. Tertiary Sector Strategy Development – Purpose, Principles, Skills and ‘Think the Unthinkable’ Update – NOT IN THE PUBLIC DOMAIN

The Principal spoke to the content of the report to provide members with a summary on ongoing discussions relating to strategic developments for the Tertiary Sector and related strategic reviews.

D Smeall informed members that he had provided links for members to read in detail the key documents related to the review.

He added that the Vice Principal Curriculum and Quality Enhancement had produced a concise response, on behalf of the College, to the Skills Delivery Independent Review, attached as appendix 1 to the report.

He noted that since writing the report, four transformation themed working groups had been set up and that he had volunteered to sit on two; the Digital Transformation Working Group and evidence, analysis and structural models.

Members of the Board of Management agreed to note the contents of this update report.

17. Progress Against Targets: College Strategy 2022/27

The Vice Principal Curriculum and Quality Enhancement and Director of Digital Services spoke to the content of the report that sought to provide members with a summary of progress to date in the achievement of Strategic Priorities and Objectives stated with Glasgow Kelvin College (GKC) Strategic Plan 2022-27.

The Vice Principal Curriculum and Quality Enhancement informed members that two appendices that showed the progress against targets had been provided:

- a narrative in relation to significant activities which are progressing strategic aims; and
- an online platform with an update on key data metrics related to overarching strategic objectives.

R Ashton noted that overall the report demonstrates that the College is making very good progress in delivering its strategic objectives.

The Director of Digital Services informed members that Board members feedback from the Board of Management Development session held in December 2022 had been welcomed and was taken on board; all priorities had KPI status, rag rated and an executive summary had been included. He encouraged members to use the online version.

In a response to a question from J Hogg, J Quinn informed members that the College leaver destination results at priority 1.2 are taken from a national survey; this is the number of responses.

In a response to a question from J Hogg on the FE FT student success rate figures, the Chair informed that a lengthy discussion had taken place at the recent Learning and Teaching Committee regarding measures put in place to drive this figure up; everything that can be done has been, the information collated contains covid data.

C Breathnach noted that the indicators showed that capacity within the communities was declining and asked if this was a cause for concern. R Ashton replied that there had been a big decline in students using the Learning Centres during covid.

Members of the Board of Management agreed to note the content of the report and appendices.

18. Board Recruitment and Reappointment – NOT IN THE PUBLIC DOMAIN

The Secretary to the Board of Management spoke to the content of the report that provides members with an update on Board recruitment and membership for 2023/24.

L Ellison informed members that the College Nominations Committee had recommended to GCRB that E Clafferty and M O'Donnell be reappointed for a further four years.

She added that following a recent recruitment exercise, three new Board members had been recommended to GCRB for ratification for four year period. She noted that this takes the Board membership back to 18 members; 9 male and 9 female.

Members of the Board of Management are recommended to:

- i) note the membership update;
- ii) note the recommended reappointment of Michael O'Donnell and Elaine Clafferty for four years commencing 1 August 2023; and
- ii) note the recommended appointment of three new Board members for four years commencing 1 August 2023.

19. Items of Correspondence – For Information

a) Letter from J Hepburn, MSP, re. Appointment of Commissioner for Fair Access

Members noted the content of the above noted correspondence provided for their information.

Items for Information

20. a) SCIO Accounts – NOT IN THE PUBLIC DOMAIN

Members noted the content of the above noted documents provided for their information.

21. Policies Approved by Standing Committees - For Information

a) ICT Acceptable Use Policy

Members noted the content of the above noted Policy approved by Standing Committees and provided for their information.

22. Impact on Students – key issues to be considered as a consequence of the consideration of the above agenda

Members agreed no new student impact issues had arisen as a consequence of the business conducted at the meeting held on 13 March 2023.

- 23. Risk Management – Risk Issues to be considered as a consequence of the consideration of the above agenda**
Members agreed no new risk management issues had arisen as a consequence of the business conducted at the meeting held on 13 March 2023.
- 24. Equality Management – Equality Issues to be considered as a consequence of the consideration of the above agenda**
Members agreed no new equality management issues had arisen as a consequence of the business conducted at the meeting held on 13 March 2023.
- 25. Data Protection – Data Protection Issues to be considered as a consequence of the consideration of the above agenda**
Members agreed no new data protection issues had arisen as a consequence of the business conducted at the meeting held on 13 March 2023.
- 26. Environmental and Sustainability – Environmental and Sustainability issues to be considered as a consequence of the consideration of the above agenda.**
Members agreed no new environmental and sustainability issues had arisen as a consequence of the business conducted at the meeting held on 13 March 2023.
- 27. Closure**
The meeting closed at 7.30pm. The Chair reminded members of the Board Development Session scheduled to be held on 24 April 2023 at 5pm in Springburn.
- 28. Date of Next Meeting**
The date of the next meeting is Monday 12 June 2023, room F05 and F07, Easterhouse Campus.